

# **College of Micronesia-FSM**

## **Budget Guidelines for Developing the FY 2022 Budget**

### **General**

The college's budget has five components:

- A balanced operation budget for the whole college
- Budget for the operations of Fisheries and Maritime Institute(FMI)
- Budget for the Auxiliary Enterprises of the college.
- Budget for the Board of Regents
- Supplemental Educational Grants

### **Specific Guidelines:**

- The 2022 budget process will adhere to the newly revised COM-FSM Budget Procedure Handbook.
- The 2022 budget will be aligned with the lines of authority through departments and campuses with IC roles in managing division's budgets.
- The 2022 budget will address priority issues associated with the COVID-19 Pademic and from the college's Integrated Educational Master Plan(IEMP) and its individual components assessment plans outcomes.
- The 2022 budget will ensure adequate funding to support ongoing accreditation activities.
- The 2022 budget will allocate funding to replace furniture for classrooms and Residence Halls.
- The 2022 budget will fund IT hardware and software pertaining faculty use for online program deliveries and for students access to the learning materials.
- The 2022 budget aligns to support strategic goals/broad educational purposes and objectives linked to SLOs and measures of success to ensure continuous improvement of the college.
- The 2022 budget will be aligned to the approved Five Year Financial Plan- FY2018-2022 with modifications to address COVID-19 related expenses.
- The 2022 budget will be developed with broader participation by all college's stakeholders.

### **Budget Process**

- The 2022 budget's procedures and timeline will be consistent with the Budget Procedures Handbook.
- The VPAS and the Comptroller will lead the development of the 2022 budget with support from VPAS Executive Secretary and AS department staff.
- Using assessment results from each respective unit assessment plan, the Tracdat and priorities from the Integrated Educational Master Plan, goals, objectives, strategies, and action steps will be formulated by the VPs.
- The 2022 budget will be converted to the Budget Preparation System (BPS) of the FSM National Government. VPAS along with trained staff on the use of BPS system will compile the budget to align with the FSM format.
- The respective office directors/division heads/instructional coordinators will develop the budget by preparing the budget worksheets to be provided by VPAS Office.

- Vice presidents will determine department units resource allocation for each department to be followed. All departments will strictly adhere to the resource allocations. Any budget increase will have to be compensated by a decrease from another unit.
- Vice – presidents are responsible in conducting budget hearings with their respective offices to ensure the accuracy of the proposed budgets and its linkage with the objectives of performance items.
- The budget will be submitted according to the set department allocations.
- The balanced budget will be presented to Finance Committee, Cabinet for review, Executive Committee discussions, adjustments and recommendation.
- The President will transmit the budget to the board for action in the December ???, 2020 Board of Regents meeting.
- Upon approval by the board, the President will transmit the budget to FSM National Government on or before January 15, 2021.

### **Revenue Projections**

- The instructional department and campuses will recommend the number of projected enrollment.
- EMSS/OIE will provide relevant data for the revenue projections.
- The FTE of 11.3/11.1/5.6 credits will be used in the revenue projection.
- The college tuition will be at the level of \$135 and capture a reasonable level of enrollment based on the VPs planning meeting.
- The indirect cost of programs implemented by the college will not be used for the revenue calculation. The College formula for IC will apply.
- The college will consider the \$2.8 million support from FSM National Government's general fund and \$1.0 million dollars from the sector grant to a total of \$3.8 million dollars.
- The FSM pledge of \$285,000 to the endowment as annual payment will be part of the budget submission.

### **Resource Allocation**

- The allocation of resources will be determined based on the existing structure and assessment and review of programs and services.
- Any increase of resource allocation from FY 2022 budget must be justified in details.
- Any new positions must be approved as per college procedures for creating new positions.
- Positions that have not been filled for 2 years and more must be reviewed carefully.
- The allocations will be determined by ensuring all fixed costs are being addressed followed by individual program priorities.

### **FSM – FMI**

The budget for FMI will be based on the 2021 Budget level with 5 percent increase to accommodate employees' fringe benefits. Facilities upgrades must be calculated and be part of the budget to accommodate infrastructure development for the Institute.

### **IDP**

The Space Utilization and Facilities Master Plan first phase will be followed to determine projects for fy 2022. The five year phase plan will be the basis of allocation for the FY2022 IDPBudget.

## **BOR BUDGET**

The BOR Budget will be transmitted to FSM National Government along with the Operations Budget at the level determined by the BOR.

## **SEG and Assistance to FSM Students**

SEG budget will be developed by Office of Financial Aid and Education Division with assistance from VPAS Office. The SEG budget will be transmitted to FSM National Government together with the Operations Budget.

## **The Budget Development Process and Timeline**

August 12, 2020 - VPs Budget planning meeting to review the budget guidelines, Assumptions, and budget timelines.

August 17, 2020 - Revenue projections using enrollment data will be formulated.

August 17, 2020 - VPs planning on budget allocations.

August 18, 2020 - VPAS disseminates the budget worksheets, budget allocations to VPs and Office Heads.

August 19, 2020 - Budget development training by VPAS Executive Secretary to campuses and Offices by request.

August 19, 2020 - Offices and campuses develop the respective office/campus expenditure budget.

August 21, 2020 - Comptroller meet with Finance Committee to update the committee on Budget 2022 development and allocations.

September 7, 2020 - Offices/Campuses submit budget worksheets to respective VP.

September 8, 2020 - VPs hold budget hearings and budget adjustments within their respective department.

September 18, 2020 - VPs submit the respective office budgets to VPAS for consolidation.

- September 22, 2020 - VPAS/Comptroller consolidates the submitted budget.
- September 28, 2020 - VPAS/Comptroller transmits budgets to Cabinet, Finance Committee (FC) and Executive Committee for review and endorsement.
- October 1, 2020 - Budget conversion to FSM Performance Budget System(PBS).
- December 2020 - Board of Regents Approves the budget
- January 15, 2021 - The COM-FSM operation, FMI, BOR, and SEG Budgets transmitted to FSM President.